

Chair's Report

Communications and Development Committee

January 26, 2026

Over the past several months, the Communications and Development Committee has been considering how the Hospital Board can most effectively support the Foundation in preparation for a potential future capital campaign.

The Committee is bringing forward today a proposed framework for Board approval. The framework focuses specifically on board-level responsibilities: governance alignment, communications oversight, community visibility, and philanthropic leadership. It is intentionally not operational in nature and is designed to respect the Foundation's independent governance and fiduciary responsibilities.

The proposed framework reflects the Committee's view that, at the scale of a potential capital campaign, communications, engagement, and philanthropy become leadership matters, and that clarity about the Hospital Board's role is essential before any public campaign decision is made.

If approved by the Board, this framework would:

- provide clear guidance to Hospital Board members regarding expectations for visibility, engagement, and philanthropic leadership;
- establish a structured governance forum for alignment and oversight through the Communications and Development Committee; and
- support greater clarity and confidence in the hospital–foundation relationship during the campaign readiness phase.

Subject to Board approval, the Committee Chair will seek to present this framework to the Foundation Board in February for discussion, with the intention of fostering shared understanding, alignment, and collaboration at the board level.